

FY 2011 BAR Overview

First Quarter Budget Analysis Report March 2011

The Budget Analysis Report (BAR) is the first look at revenue and expenditure projections for FY 2011, based on the first-quarter performance (October 1 through December 31, 2010) of the City's operating funds.

General Fund Revenues

The General Fund is projecting an ending balance of \$1.38 million for FY 2011. Revenues in the fund are projected to be \$1 million better than budget, as reflected in the table below.

General Fund Revenues	FY 2011 Budget	Estimate	Variance
Property Taxes	\$ 73,396,154	\$ 73,203,841	\$ (192,313)
Sales Taxes	47,136,595	48,051,994	915,399
Other Taxes	1,704,852	1,659,366	(45,486)
Licenses and Permits	4,762,691	4,703,190	(59,501)
Service Charges	13,546,067	14,363,112	817,045
Franchise Fees	35,219,556	34,781,818	(437,738)
Fines and Forfeitures	14,270,137	14,265,044	(5,093)
Leases and Rents	5,619,781	5,624,718	4,937
Miscellaneous Revenues	1,970,487	1,993,024	22,537
Total	\$ 197,626,320	\$ 198,646,107	\$ 1,019,787

Revenue Highlights

Property and sales taxes combined are projecting approximately \$700,000 better than budget.

Service charges are projecting \$800,000 better than budget, primarily attributable to higher-than-expected revenues from gas well inspections and re-inspections.

Franchise fees are projecting \$400,000 under budget, primarily attributable to reduced revenues from Landfill royalties derived from Non-City Waste.



FY 2011 BAR Overview

General Fund Expenditures

All departments in the General Fund are projected to be at or under budget in expenditures, as reflected in the following table. The fund is projecting to be \$628,616 under budget in expenditures.

General Fund Departments	FY 2011 Budget	Estimate	Variance
Aviation	\$ 777,955	\$ 777,955	\$ -
City Attorney's Office	3,636,522	3,631,197	5,325
City Manager's Office	810,642	800,488	10,153
Community Devel. and Planning	5,631,261	5,616,297	14,964
Community Services	6,001,074	5,851,718	149,355
Economic Development	320,381	283,041	37,340
Fire	39,594,780	39,457,435	137,345
Information Technology	4,197,738	4,197,637	102
Internal Audit	482,284	479,512	2,772
Judiciary	821,629	819,931	1,697
Library	6,914,603	6,910,224	4,378
Financial & Mgmt. Resources	16,220,829	16,212,544	8,285
Municipal Court	2,776,485	2,769,959	6,526
Office of Mayor and Council	67,236	65,945	1,291
Parks and Recreation	13,679,679	13,677,759	1,920
Police	81,375,496	81,156,169	219,327
Public Works and Transportation	12,070,102	12,066,015	4,086
Workforce Services	2,670,727	2,646,977	23,750
Total	\$ 198,049,421	\$ 197,420,804	\$ 628,616

General Fund Vacancies

When the FY 2011 budget for the General Fund was developed, the vacancy savings calculation (turnover factor) was applied assuming an average of 41 vacancies in the fund. As of the first quarter, the fund actually has a total of 52 civilian vacancies, which is a significant factor in the overall General Fund savings reflected in the table above.

General Fund Challenge Grants

A total of \$4,807,364 is budgeted as a transfer from the Business Continuity Reserve to the General Fund in FY 2011, to cover the items identified in the fund's Challenge Grants. We are projecting to need \$196,139 less than the original budgeted amount, or \$4,611,225, due to three staff vacancies in the Challenge Grants that have become vacant since the beginning of the fiscal year.



FY 2011 BAR Overview

Other Operating Funds

The **Water Utilities Fund** is projecting an ending balance of \$2.2 million, with revenues projected to be \$2.2 million under budget and expenditures projected to be \$4.0 million under budget.

The **Storm Water Utility Fund** is projecting an ending balance of \$693,797, with revenues projected to be \$19,981 better than budget and expenditures projected to be \$175,595 under budget.

The **Street Maintenance Fund** is projecting an ending balance of \$2.2 million, with revenues projected to be \$241,585 better than budget and expenditures projected to be at budget.

The **Convention and Event Services Fund** is projecting an ending balance of \$1,190,437, with revenues projected to be \$698,982 better than budget and expenditures projected to be \$45,498 under budget.

The **Park Performance Fund** is projecting an ending balance of \$497,556, with revenues projected to be \$10,361 under budget and expenditures projected to be \$534,834 under budget.

The **Communication Services Fund** (internal service fund) is projecting an ending balance of \$1.1 million, with revenues projected to be at budget and expenditures projected to be \$4,593 under budget.

The **Knowledge Services Fund** (internal service fund) is projecting an ending balance of \$385,297, with revenues projected to be \$93,884 better than budget and expenditures projected to be \$257,731 under budget.

The **Information Technology Support Fund** (internal service fund) is projecting an ending balance of \$372,591, with revenues projected to be at budget and expenditures projected to be \$19 under budget.

The **Fleet Services Fund** (internal service fund) is projecting an ending balance of \$1.6 million, with revenues projected to be \$180,000 better than budget and expenditures projected to be \$261 under budget.

The **Debt Service Fund** is projecting an ending balance of \$5.0 million, with revenues projected to be \$7,543 under budget and expenditures projected to be at budget.



FY 2011 BAR Overview

GENERAL FUND FY 2011 1st QUARTER OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
GENERAL FUND REVENUES	\$ 197,626,320	\$ 198,646,107	\$ 1,019,787
INTERFUND TRANSFERS:			
Water and Sewer Fund Indirect Cost	\$ 3,313,328	\$ 3,313,328	\$ -
Conv. & Event Svcs. Fund Indirect Cost	354,748	354,748	-
Storm Water Indirect Cost	337,557	337,557	-
Challenge Grants (one-time)	4,807,364	4,611,225	(196,139)
One-time Funds	1,242,030	1,242,030	-
To APFA Fund	(845,000)	(845,000)	-
To Park Performance Fund	(2,232,851)	(2,232,851)	-
To Special Transportation Fund	(1,048,000)	(1,129,729)	(81,729)
To Street Maintenance Fund for Traffic	(3,194,347)	(3,194,347)	-
To Street Maintenance Fund	<u>\$ (2,301,527)</u>	<u>\$ (2,301,527)</u>	<u>\$ -</u>
TOTAL INTERFUND TRANSFERS	\$ 433,302	\$ 155,434	\$ (277,868)
TOTAL AVAILABLE FUNDS	\$ 198,059,622	\$ 198,801,541	\$ 741,919
GENERAL FUND EXPENDITURES	\$ 198,049,421	\$ 197,420,804	\$ 628,616
ENDING BALANCE	\$ 10,201	\$ 1,380,736	\$ 1,370,535



FY 2011 BAR Overview

GENERAL FUND FY 2011 1st QUARTER REVENUES

REVENUE ITEM	Adopted FY 2011	Departmental Estimate FY 2011	Variance from Budget
TAXES			
Ad Valorem Taxes	\$ 73,396,154	\$ 73,203,841	\$ (192,313)
Sales Tax	47,136,595	48,051,994	915,399
Criminal Justice Tax	424,139	424,139	-
State Liquor Tax	1,174,713	1,155,727	(18,986)
Bingo Tax	<u>106,000</u>	<u>79,500</u>	<u>(26,500)</u>
TOTAL TAXES	\$ 122,237,601	\$ 122,915,201	\$ 677,600
LICENSES AND PERMITS			
Building Permits	\$ 1,203,813	\$ 1,100,000	\$ (103,813)
Electrical Permits	64,585	76,572	11,987
Plumbing Permits	200,000	200,000	-
Mechanical Permits	90,000	110,000	20,000
Swimming Pool Permits	119,800	97,350	(22,450)
Business Registration	186,214	186,214	-
Certificates of Occupancy	101,220	101,220	-
Boathouse / Pier License	12,340	13,685	1,345
Food Establishment Permits	593,300	648,500	55,200
Alcoholic Beverage License	80,000	80,000	-
Food Handlers Permit	96,000	113,000	17,000
Dog and Cat License	114,479	70,709	(43,770)
Euthanasia Fees	3,500	5,500	2,000
Burglar Alarm Permit	1,000,000	1,000,000	-
Abandonment Fees	2,000	2,000	-
Child Care License / Permit	46,525	59,525	13,000
Fire Permits	138,000	138,000	-
Fire Inspection Fees	275,000	275,000	-
Fire OT and Re-inspection Fees	20,000	10,000	(10,000)
Fire Operational Permits	234,740	234,740	-
Fire Applicant Fees	100,000	100,000	-
Securing Code Violations	13,000	13,000	-
Irrigation Permits	31,000	31,000	-
Special Event Parking	4,500	4,500	-
Parking Meter Revenue	26,000	26,000	-
Other Licenses / Permits	<u>6,675</u>	<u>6,675</u>	<u>-</u>
TOTAL LICENSES / PERMITS	\$ 4,762,691	\$ 4,703,190	\$ (59,501)
SERVICE CHARGES			
Vital Statistics	\$ 271,000	\$ 290,115	\$ 19,115
Zoning Board of Adjustment	1,200	1,200	-
Rezoning Fees	60,000	60,000	-
Plat Review / Inspection	85,000	85,000	-



FY 2011 BAR Overview

GENERAL FUND FY 2011 1st QUARTER REVENUES

REVENUE ITEM	Adopted FY 2011	Departmental Estimate FY 2011	Variance from Budget
Landscape / Tree Preservation Fees	10,000	10,000	-
Building Inspection Fees	48,991	48,991	-
Drilling / Well Inspection Fees	696,000	1,467,500	771,500
Gas Well Reinspection Fee	309,620	318,540	8,920
Gas Well Supplemental Fee	7,460	7,460	-
Plan Review Fee	250,000	250,000	-
Lake Operations	75,000	73,485	(1,515)
Park Pavilion Rentals	150,000	137,988	(12,012)
Public Works Reimbursements	494,078	494,078	-
Inspection Transfer	762,964	762,964	-
Survey Transfer	115,697	145,000	29,303
Real Estate Transfer	130,000	180,000	50,000
Construction Management Fees	100,000	60,000	(40,000)
Storm Water Utility Fees	165,933	105,000	(60,933)
Saturday Inspection Fees	30,000	20,000	(10,000)
Food Service Application Fees	40,000	49,259	9,259
Police Admin. Services Revenue	125,000	125,000	-
Abandoned Vehicle Search Fees	15,000	15,000	-
Police Towing	100,000	100,000	-
Water Data Service Charge	478,997	478,997	-
PILOT - Water	3,474,135	3,474,135	-
Impoundment Fees	57,900	55,850	(2,050)
Animal Adoption Fees	205,000	195,000	(10,000)
Animal Awareness/Safety program	3,000	4,795	1,795
Vet Services	17,410	12,293	(5,117)
Deceased Animal Pick-Up	1,000	1,700	700
Multi-Family Annual Inspections	508,337	526,013	17,676
Extended-Stay Annual Inspections	123,829	142,250	18,421
Dangerous Structure Demolition Fees	12,875	13,750	875
Nuisance Abatement	25,000	25,000	-
Multi-Family Re-Inspections	16,200	16,950	750
Duplex Registration / Re-Inspections	31,539	31,650	111
Food Establishment Re-Inspection	7,350	6,200	(1,150)
Street Cuts	150,000	150,000	-
Fire Initial Inspection	55,000	74,600	19,600
Park Bond Fund Reimbursements	100,000	100,000	-
Transportation Bond Fund Reimb.	95,000	95,000	-
AISD - SRO Program	1,192,990	1,244,792	51,802
Mowing Services	58,133	58,133	-
State Reimbursement - Transport.	65,724	60,247	(5,477)
Special Event Reimbursements	2,441,905	2,441,905	-
Other Service Charges	<u>381,800</u>	<u>347,272</u>	<u>(34,528)</u>
TOTAL SERVICE CHARGES	\$ 13,546,067	\$ 14,363,112	\$ 817,045



FY 2011 BAR Overview

GENERAL FUND FY 2011 1st QUARTER REVENUES

REVENUE ITEM	Adopted FY 2011	Departmental Estimate FY 2011	Variance from Budget
FRANCHISE FEES			
Electrical Utility	\$ 11,928,161	\$ 12,052,412	\$ 124,251
Gas Utility	2,526,249	2,612,488	86,239
Water Utility	6,688,860	6,688,860	-
Telephone Utility	6,335,302	6,742,938	407,636
Sanitation Franchise	1,370,761	1,370,761	-
Landfill Royalties	3,656,498	2,697,835	(958,663)
Taxicab Franchise	135,443	135,443	-
Cable TV Franchise	<u>2,578,282</u>	<u>2,481,081</u>	<u>(97,201)</u>
TOTAL FRANCHISE FEES	\$ 35,219,556	\$ 34,781,818	\$ (437,738)
FINES AND FORFEITURES			
Municipal Court	\$ 11,428,937	\$ 11,428,937	\$ -
Red Light Revenue	2,500,000	2,500,000	-
Library	<u>341,200</u>	<u>336,107</u>	<u>(5,093)</u>
TOTAL FINES/FORFEITURES	\$ 14,270,137	\$ 14,265,044	\$ (5,093)
LEASES AND RENTS			
Sheraton Ground Lease	\$ 265,667	\$ 265,667	\$ -
Terminal Building Lease	27,817	56,520	28,703
Hangar Rental / Tie Down Charges	317,444	294,839	(22,605)
Land and Ramp Lease	296,086	296,086	-
Ballpark Lease	2,000,000	2,000,000	-
Cell Phone Tower Leases	124,508	116,940	(7,568)
Landfill Lease	1,969,900	1,969,900	-
Landfill Lease, Deferred revenue	457,259	457,259	-
Pipeline License Agreements	50,000	50,000	-
Message Board Rentals	50,000	50,000	-
Misc. Leases / Rents (Copier Concession)	<u>61,100</u>	<u>67,507</u>	<u>6,407</u>
TOTAL LEASES/RENTS	\$ 5,619,781	\$ 5,624,718	\$ 4,937



FY 2011 BAR Overview

GENERAL FUND FY 2011 1st QUARTER REVENUES

REVENUE ITEM	Adopted FY 2011	Departmental Estimate FY 2011	Variance from Budget
MISCELLANEOUS REVENUE			
Interest	\$ 650,775	\$ 638,029	\$ (12,746)
Auction Income	15,000	16,241	1,241
Recovery of Damages	100,000	100,000	-
Ballpark Settlement Agreement	900,000	900,000	-
Utility Rate Case Interest Income	977	1,092	115
Landfill Interest, Investment Increase	200,000	233,927	33,927
ATF Grant administration	33,360	33,360	-
Beverage contract	60,375	60,375	-
Other grant admin revenues	<u>10,000</u>	<u>10,000</u>	<u>-</u>
TOTAL MISCELLANEOUS	\$ 1,970,487	\$ 1,993,024	\$ 22,537
TOTAL - GENERAL FUND REVENUES	\$ 197,626,320	\$ 198,646,107	\$ 1,019,787



FY 2011 BAR Overview

FY 2011 1st QUARTER GENERAL FUND EXPENDITURES

NEIGHBORHOOD SERVICES

	Adopted FY 2011	Estimated FY 2011	Variance
FIRE			
Administration	\$ 3,460,707	\$ 3,437,635	\$ 23,072
Business Services	624,229	652,347	(28,118)
Operations	31,358,867	31,182,022	176,845
Prevention	1,274,207	1,334,199	(59,993)
Medical Services	507,336	422,588	84,749
Training	561,658	585,090	(23,432)
Resource Management	1,232,487	1,293,048	(60,561)
Emergency Management	253,545	257,746	(4,201)
Special Events	263,059	275,069	(12,009)
Challenge Grant	58,684	17,691	40,993
TOTAL	\$ 39,594,780	\$ 39,457,435	\$ 137,345

LIBRARY

Administration	\$ 973,006	\$ 988,628	\$ (15,621)
Branch Services	2,519,820	2,007,512	512,308
Bibliographic Services	1,347,025	1,438,318	(91,293)
Electronic Services	541,210	541,605	(394)
Central Library Services	1,236,425	1,633,042	(396,617)
Challenge Grant	297,116	301,120	(4,004)
TOTAL	\$ 6,914,603	\$ 6,910,224	\$ 4,378

COMMUNITY SERVICES

Administration	\$ 949,367	\$ 867,382	\$ 81,985
Environmental Health	724,135	735,347	(11,212)
Code Enforcement	2,534,187	2,440,888	93,299
Animal Services	1,707,861	1,753,142	(45,282)
Challenge Grant	85,524	54,959	30,566
TOTAL	\$ 6,001,074	\$ 5,851,718	\$ 149,355



FY 2011 BAR Overview

FY 2011 1st QUARTER GENERAL FUND EXPENDITURES

	Adopted FY 2011	Estimated FY 2011	Variance
POLICE			
Administration	\$ 7,988,658	\$ 7,925,692	\$ 62,966
Jail Operations	3,274,532	3,389,722	(115,190)
Field Operations	1,200,301	1,030,624	169,677
Patrol Operations	38,092,491	38,233,629	(141,138)
Operations Support	6,313,433	7,006,243	(692,810)
Investigations	8,425,877	8,729,556	(303,679)
Business Services	5,959,638	5,995,461	(35,823)
Community Affairs	3,230,690	3,292,382	(61,692)
Personnel	2,048,538	2,176,160	(127,622)
Technical Services	3,047,326	3,350,308	(302,982)
Challenge Grant	1,794,012	26,393	1,767,619
TOTAL	\$ 81,375,496	\$ 81,156,169	\$ 219,327

	Adopted FY 2011	Estimated FY 2011	Variance
PARKS AND RECREATION			
Administration	\$ 1,266,060	\$ 1,323,280	\$ (57,220)
Marketing	200,480	201,879	(1,399)
Planning	1,041,991	1,014,543	27,448
Business Services	755,028	721,694	33,334
Recreation Program Administration	100,589	104,037	(3,448)
Field Maintenance	4,006,173	4,040,402	(34,229)
Asset Management	1,752,278	1,726,114	26,164
Forestry	1,178,230	1,202,048	(23,818)
North District	1,591,522	1,591,344	178
South District	1,609,430	1,571,458	37,971
Challenge Grant	177,898	180,960	(3,063)
TOTAL	\$ 13,679,679	\$ 13,677,759	\$ 1,920



FY 2011 BAR Overview

FY 2011 1st QUARTER GENERAL FUND EXPENDITURES

	Adopted FY 2011	Estimated FY 2011	Variance
CAPITAL INVESTMENT			
PUBLIC WORKS AND TRANSPORTATION			
Administration	\$ 838,114	\$ 827,224	\$ 10,890
Construction Management	504,480	515,701	(11,221)
Traffic Engineering	2,717,101	2,705,574	11,527
School Safety	524,363	524,368	(5)
Engineering CIP	790,118	743,197	46,921
Inspections	1,438,866	1,370,218	68,648
Survey	227,074	236,483	(9,410)
Business Services	693,004	719,287	(26,283)
Custodial	569,948	577,787	(7,839)
Facility Repair	2,169,873	2,203,017	(33,145)
Real Estate Services	420,406	439,005	(18,599)
Information Services	363,495	372,219	(8,724)
Operations Support	219,986	230,678	(10,692)
Solid Waste Operations	387,257	395,239	(7,982)
Challenge Grant	206,017	206,017	-
TOTAL	\$ 12,070,102	\$ 12,066,015	\$ 4,086
ECONOMIC DEVELOPMENT			
	Adopted FY 2011	Estimated FY 2011	Variance
ECONOMIC DEVELOPMENT	\$ 320,381	\$ 283,041	\$ 37,340
COMMUNITY DEV & PLANNING			
Administration	\$ 739,449	\$ 719,951	\$ 19,498
Strategic Planning	1,404,235	1,425,640	(21,405)
Development Services	3,250,533	3,282,684	(32,151)
Neighborhood Initiatives	20,000	20,000	-
Challenge Grant	217,045	168,022	49,023
TOTAL	\$ 5,631,261	\$ 5,616,297	\$ 14,964
AVIATION	\$ 777,955	\$ 777,955	\$ (0)



FY 2011 BAR Overview

FY 2011 1st QUARTER GENERAL FUND EXPENDITURES

	Adopted FY 2011	Estimated FY 2011	Variance
STRATEGIC SUPPORT			
CITY MANAGER'S OFFICE			
City Manager's Office	\$ 780,026	\$ 769,872	\$ 10,153
Mayor & Council	67,236	65,945	1,291
Transit Support	30,616	30,616	-
TOTAL	\$ 877,878	\$ 866,433	\$ 11,445
INTERNAL AUDIT			
Challenge Grant	20,697	16,396	4,301
TOTAL	\$ 482,284	\$ 479,512	\$ 2,772
JUDICIARY			
Challenge Grant	18,344	18,344	-
TOTAL	\$ 821,629	\$ 819,931	\$ 1,697
CITY ATTORNEY'S OFFICE			
Administration	\$ 958,382	\$ 972,511	\$ (14,129)
Litigation	636,270	656,185	(19,915)
Municipal Law	693,538	621,668	71,869
Citizen Services	1,142,230	1,173,816	(31,586)
Challenge Grant	206,101	207,016	(915)
TOTAL	\$ 3,636,522	\$ 3,631,197	\$ 5,325
	Adopted FY 2011	Estimated FY 2011	Variance
WORKFORCE SERVICES			
Administration	\$ 437,719	\$ 347,427	\$ 90,292
Employee Operations	594,040	625,397	(31,357)
Employee Services	661,286	673,667	(12,381)
Organizational Development	503,391	526,195	(22,804)
Risk Management	327,909	327,909	-
Challenge Grant	146,382	146,382	-
TOTAL	\$ 2,670,727	\$ 2,646,977	\$ 23,750



FY 2011 BAR Overview

FY 2011 1st QUARTER GENERAL FUND EXPENDITURES

	Adopted FY 2011	Estimated FY 2011	Variance
FINANCIAL & MANAGEMENT RESOURCES			
FMR Administration	\$ 1,184,193	\$ 1,209,457	\$ (25,264)
Accounting	432,167	453,019	(20,852)
Purchasing	351,276	361,181	(9,905)
Treasury	1,203,647	1,203,083	565
Payroll/Payables	469,249	427,108	42,141
Office of Communication	842,269	878,651	(36,382)
Action Center	567,649	502,525	65,124
Executive and Legislative Support	1,183,601	1,207,058	(23,457)
Intergovernmental Relations	193,865	191,813	2,052
Office of Management and Budget	706,144	698,864	7,281
Non-Departmental	8,746,908	8,740,543	6,365
Challenge Grant	339,860	339,245	616
TOTAL	\$ 16,220,829	\$ 16,212,544	\$ 8,285
INFORMATION TECHNOLOGY			
Administration	\$ 590,067	\$ 598,042	\$ (7,975)
Application/Database Support	186,180	158,630	27,549
Business Services	663,861	668,009	(4,147)
Graphical Information Services	210,930	225,806	(14,876)
Web Services	428,449	448,806	(20,357)
Information Security	396,206	402,271	(6,065)
Project Management Office	1,539,757	1,546,264	(6,508)
Challenge Grant	182,289	149,809	32,480
TOTAL	\$ 4,197,738	\$ 4,197,637	\$ 102
MUNICIPAL COURT			
Challenge Grant	\$ 2,599,659	\$ 2,593,133	\$ 6,526
	176,826	176,826	-
TOTAL	\$ 2,776,485	\$ 2,769,959	\$ 6,526
TOTAL - GENERAL FUND	\$ 198,049,421	\$ 197,420,804	\$ 628,616



FY 2011 BAR Overview

WATER AND SEWER FUND FY 2011 1st Quarter Operating Position

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 384,176	\$ 384,176	\$ -
REVENUES:			
Class Rate Sewer Surcharge	\$ 695,000	\$ 695,000	\$ -
Concrete Sales	15,000	25,000	10,000
Fire Line Taps	8,000	1,365	(6,635)
Garbage / Drainage Billing Fee	375,000	372,549	(2,451)
GIS Services	30,000	39,278	9,278
Hauler Fees	11,000	12,605	1,605
Impact / Sewer	180,000	300,670	120,670
Impact / Water	400,000	400,000	-
Interest Income	469,409	523,447	54,038
Laboratory Fees	95,000	82,225	(12,775)
Other Revenue	153,950	135,657	(18,293)
Plans & Specifications	7,750	4,018	(3,732)
Plat Review & Inspection Fees	60,000	60,000	-
Sale of Maps & Ordinances	6,000	3,446	(2,554)
Backflow Assembly Registration	88,125	79,800	(8,325)
Backflow Tester Registration	2,915	9,279	6,364
Service Available Charge	50,000	41,320	(8,680)
Sewer Tap Installation Fees	30,000	54,537	24,537
Sewer Charges	48,643,882	47,609,156	(1,034,726)
Sewer Charges - Other	270,000	270,000	-
Sewer Pro Rata	20,000	22,346	2,346
Sewer Surcharges	115,000	86,834	(28,166)
Special Services Charges	2,100,000	2,155,579	55,579
Water Pro Rata	38,000	38,000	-
Activation Fee	64,000	32,000	(32,000)
Superbowl Reimbursement	245,626	45,469	(200,157)
Convenience Fee	77,100	38,550	(38,550)
Water Sales	61,311,833	60,071,298	(1,240,535)
Water Sales - Other	250,000	375,000	125,000
Water Taps	100,000	100,000	-
TOTAL REVENUES	\$ 115,912,590	\$ 113,684,428	\$ (2,228,162)

(continued on next page)



FY 2011 BAR Overview

(continued from previous page)	Adopted FY 2011	Estimated FY 2011	Variance
INTERFUND TRANSFERS:			
General Fund - Indirect Cost	\$ (3,313,328)	\$ (3,313,328)	\$ -
APFA Fund - Indirect Cost	(105,314)	(105,314)	-
Storm Water - Indirect Cost	170,122	170,122	-
Debt Service, Municipal Office Tower	(75,173)	(75,173)	-
Operating Reserve	(528,092)	(528,092)	-
Drainage Fund	-	-	-
Renewal / Rehabilitation Fund	(9,500,000)	(9,500,000)	-
Conservation Fund	239,110	239,110	-
Fleet Reserve	(250,000)	(250,000)	-
Capital Projects Fund	(3,500,000)	(3,500,000)	-
TOTAL INTERFUND TRANSFERS	\$ (16,862,675)	\$ (16,862,675)	\$ -
TOTAL AVAILABLE FUNDS	\$ 99,434,091	\$ 97,205,929	\$ (2,228,162)
EXPENDITURES:			
Administration	\$ 69,672,282	\$ 68,440,178	\$ 1,232,104
Financial Services	169,217	93,316	75,902
Conservation Program	239,776	235,819	3,957
Engineering	1,022,754	946,331	76,423
Information Services	1,911,817	1,789,086	122,730
Customer Services	2,981,779	3,051,958	(70,179)
Meter Maintenance	2,140,373	2,079,429	60,944
Meter Reading	569,339	565,990	3,349
Water Treatment	9,087,475	7,447,331	1,640,144
Treatment Maintenance	1,920,765	1,800,129	120,636
Laboratory	946,001	836,132	109,869
Water Resource Services	520,699	516,108	4,591
Field Operations South	2,097,109	2,084,350	12,760
I/I Operations	2,412,971	1,995,007	417,964
Field Operations North	1,711,324	1,708,907	2,417
Superbowl Costs	245,626	45,469	200,157
Operations Support Office	781,887	783,087	(1,201)
Operations Support Warehouse	642,466	630,372	12,094
TOTAL EXPENDITURES	\$ 99,073,662	\$ 95,049,000	\$ 4,024,662
ENDING BALANCE	\$ 360,429	\$ 2,156,929	\$ 1,796,500



FY 2011 BAR Overview

CONVENTION AND EVENT SERVICES FUND

FY 2011 1st Quarter Operating Position

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 443,668	\$ 739,844	\$ 296,176
REVENUES:			
Occupancy Tax	\$ 5,149,336	\$ 5,455,063	\$ 305,727
Convention Center:			
Audio-Visual	\$ 120,000	\$ 110,000	\$ (10,000)
Catering	460,000	490,000	30,000
Communication Services	40,000	40,000	-
Concessionaire Reimbursement	19,000	20,000	1,000
Concessions - Food Utilities	90,000	90,000	-
Concessions - Liquor	50,000	40,000	(10,000)
Event Labor & Expense	5,000	5,000	-
Interest Income	11,350	13,355	2,005
Miscellaneous	5,000	5,250	250
Outdoor Venue Revenue	2,000	2,000	-
Parking	300,000	300,000	-
Parking - Rangers	35,000	425,000	390,000
Rental - Grand Hall	336,000	336,000	-
Rental - Equipment	65,000	65,000	-
Rental - Exhibit Hall	360,000	360,000	-
Rental - GEM	299,000	299,000	-
Rental - Meeting Room	25,000	25,000	-
Security Revenue	12,000	12,000	-
Utility Services	210,000	200,000	(10,000)
Total Convention Center Revenues	\$ 2,444,350	\$ 2,837,605	\$ 393,255
TOTAL REVENUES	\$ 7,593,686	\$ 8,292,668	\$ 698,982
INTERFUND TRANSFERS:			
Debt Service - Grand Hall	\$ (1,262,110)	\$ (1,262,110)	\$ -
Conv & Visitors Bureau Debt Service	(96,563)	(96,563)	-
(To) From Capital Maintenance Reserve	60,000	60,000	-
To General Fund - Indirect Costs	(354,748)	(354,748)	-
TOTAL INTERFUND TRANSFERS	\$ (1,653,421)	\$ (1,653,421)	\$ -
TOTAL AVAILABLE FUNDS	\$ 6,383,933	\$ 7,379,091	\$ 995,158
EXPENDITURES:			
Convention Center	\$ 3,029,152	\$ 2,983,654	\$ 45,498
Convention & Visitors Bureau	3,025,000	3,025,000	-
Arts Funding	100,000	100,000	-
Downtown Revitalization	50,000	50,000	-
Fielder Museum	30,000	30,000	-
TOTAL EXPENDITURES	\$ 6,234,152	\$ 6,188,654	\$ 45,498
ENDING BALANCE	\$ 149,781	\$ 1,190,437	\$ 1,040,656



FY 2011 BAR Overview

PARK PERFORMANCE FUND FY 2011 1st QUARTER OPERATING POSITION

	Adopted FY2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 418,595	\$ 418,595	\$ -
REVENUES:			
Golf	\$ 4,440,126	4,416,807	\$ (23,319)
Recreation	4,157,771	4,170,729	12,958
Field Maintenance	<u>383,754</u>	<u>383,754</u>	<u>-</u>
TOTAL REVENUES	\$ 8,981,651	\$ 8,971,290	\$ (10,361)
INTERFUND TRANSFERS:			
Debt Service - Tierra Verde	\$ (525,973)	\$ (525,973)	\$ -
Debt Service - Elzie Odom Rec	(259,877)	(259,877)	-
Challenge Grant (one-time)	167,166	125,509	(41,657)
Transfer from General Fund	2,065,685	2,065,685	-
(To) From Capital Maintenance Reserve	-	-	-
From Golf Surcharge Fund	<u>515,973</u>	<u>525,978</u>	<u>10,005</u>
TOTAL INTERFUND TRANSFERS	\$ 1,962,974	1931322	\$ (31,652)
TOTAL AVAILABLE FUNDS	\$ 11,363,220	\$ 11,321,207	(42,013)
EXPENDITURES:			
Golf	\$ 4,828,520	\$ 4,683,957	\$ 144,563
Recreation	6,146,211	5,757,495	388,716
Field Maintenance	<u>383,754</u>	<u>382,200</u>	<u>1,554</u>
TOTAL EXPENDITURES	\$ 11,358,485	\$ 10,823,651	\$ 534,834
ENDING BALANCE	\$ 4,735	\$ 497,556	\$ 492,821



FY 2011 BAR Overview

STREET MAINTENANCE FUND FY 2011 1st QUARTER OPERATING POSITION

	Budget FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 2,009,242	\$ 3,518,654	\$ 1,509,412
REVENUES:			
Sales Tax Revenue	\$ 11,784,149	\$ 12,012,999	\$ 228,850
Interest Revenue	117,403	133,877	16,474
Miscellaneous Revenue	<u>18,000</u>	<u>14,261</u>	<u>(3,739)</u>
TOTAL REVENUES	\$ 11,919,552	\$ 12,161,137	\$ 241,585
INTERFUND TRANSFERS:			
From General Fund	\$ 2,301,527	\$ 2,301,527	\$ -
From General Fund for Traffic	<u>3,194,347</u>	<u>3,194,347</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ 5,495,874	\$ 5,495,874	\$ -
			-
TOTAL AVAILABLE FUNDS	\$ 19,424,668	\$ 21,175,665	\$ 1,750,997
EXPENDITURES:			
Sales Tax supported division	\$ 13,463,970	\$ 13,463,970	-
General Fund supported division	2,027,345	2,004,677	22,668
Traffic Signals - GF supported	1,594,529	1,596,612	(2,083)
Challenge Grant	369,249	369,249	-
Traffic Signs & Markings - GF supported	959,117	946,324	12,793
Street Light Maintenance - GF supported	<u>545,634</u>	<u>579,010</u>	<u>(33,375)</u>
TOTAL EXPENDITURES	\$ 18,959,843	\$ 18,959,842	\$ 2
			-
ENDING BALANCE	\$ 464,825	\$ 2,215,823	\$ 1,750,998



FY 2011 BAR Overview

STORM WATER UTILITY FUND FY 2011 1st QUARTER OPERATING POSITION

	Budget FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 646,544	\$ 698,797	\$ 52,253
REVENUES:			
Storm Water Fee Revenue - Commercial	\$ 4,617,818	\$ 4,617,818	\$ -
Storm Water Fee Revenue - Residential	5,661,370	5,661,370	-
Interest Revenue	64,124	84,105	19,981
TOTAL REVENUES	\$ 10,343,312	\$ 10,363,293	\$ 19,981
INTERFUND TRANSFERS:			
To General Fund - Indirect Costs	\$ (337,557)	\$ (337,557)	\$ -
To Capital Projects Reserve	\$ (6,447,375)	(6,813,883)	(366,508)
To General Fund - Engineering/Inspections/Survey	\$ (165,933)	-	165,933
To Water and Sewer Fund	\$ (170,122)	(170,122)	-
TOTAL INTERFUND TRANSFERS	\$ (7,120,987)	\$ (7,321,562)	\$ (200,575)
TOTAL AVAILABLE FUNDS	\$ 3,868,869	\$ 3,740,528	\$ (128,341)
EXPENDITURES:			
Administration	\$ 1,093,510	\$ 991,243	\$ 102,267
Storm Water Management	1,394,808	1,446,720	\$ (51,912)
Environmental Management	606,061	480,579	\$ 125,482
Environmental Education	127,947	128,189	(242)
TOTAL EXPENDITURES	\$ 3,222,325	\$ 3,046,731	\$ 175,595
ENDING BALANCE	\$ 646,544	\$ 693,797	\$ 47,254



FY 2011 BAR Overview

KNOWLEDGE SERVICES FUND FY 2011 1st QUARTER OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 178,351	\$ 19,916	\$ (158,435)
REVENUES:			
Sales - Mail Services	\$ 1,003,832	\$ 1,063,041	\$ 59,209
Sales - Information Resource Center	431,126	501,072	69,946
Sales - Records Management	<u>504,636</u>	<u>469,365</u>	<u>(35,271)</u>
TOTAL REVENUES	\$ 1,939,594	\$ 2,033,478	\$ 93,884
TOTAL AVAILABLE FUNDS	\$ 2,117,945	\$ 2,053,394	\$ (64,551)
EXPENDITURES:			
Administration	\$ 225,669	\$ 51,656	\$ 174,013
Mail Services	937,614	914,199	23,415
Information Resource Center	449,813	413,479	36,334
Records Management	<u>312,732</u>	<u>288,764</u>	<u>23,968</u>
TOTAL EXPENDITURES	\$ 1,925,828	\$ 1,668,097	\$ 257,731
ENDING BALANCE	\$ 192,117	\$ 385,297	\$ 193,180



FY 2011 BAR Overview

INFORMATION TECHNOLOGY FUND FY 2011 1st QUARTER OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 119,121	\$ 337,609	\$ 218,489
TOTAL REVENUES	\$ 5,717,449	\$ 5,717,449	\$ -
TOTAL AVAILABLE FUNDS	\$ 5,836,570	\$ 6,055,058	\$ 218,489
EXPENDITURES:			
Network Support	\$ 1,642,637	\$ 1,666,132	\$ (23,496)
Server Support	2,066,537	2,093,954	(27,416)
Customer Support	1,767,191	1,721,460	45,731
Challenge Grant	<u>206,121</u>	<u>200,921</u>	<u>5,200</u>
TOTAL EXPENDITURES	\$ 5,682,486	\$ 5,682,467	\$ 19
ENDING BALANCE	\$ 154,083	\$ 372,591	\$ 218,508



FY 2011 BAR Overview

FLEET SERVICES FUND FY 2011 OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 506,432	\$ 1,401,651	\$ 895,219
REVENUES:			
Fuel	\$ 2,316,586	\$ 2,316,586	\$ -
Maintenance & Operation	3,873,835	3,873,835	-
Miscellaneous (subrogation, auctions)	<u>50,000</u>	<u>230,000</u>	<u>180,000</u>
TOTAL REVENUES	\$ 6,240,421	\$ 6,420,421	\$ 180,000
TOTAL AVAILABLE FUNDS	\$ 6,746,853	\$ 7,822,072	\$ 1,075,219
TOTAL EXPENDITURES	<u>\$ 6,189,311</u>	<u>\$ 6,189,049</u>	<u>\$ 261</u>
ENDING BALANCE	\$ 557,542	\$ 1,633,023	\$ 1,075,480



FY 2011 BAR Overview

COMMUNICATIONS SERVICES FY 2011 OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 165,353	\$ 1,122,306	\$ 956,953
REVENUES:			
Communication Services chargeback	\$ 7,514,894	\$ 7,514,894	\$ -
Other revenue	<u>25,000</u>	<u>25,000</u>	<u>-</u>
TOTAL REVENUES	\$ 7,539,894	\$ 7,539,894	\$ -
TOTAL AVAILABLE FUNDS	\$ 7,705,247	\$ 8,662,200	\$ 956,953
EXPENDITURES:			
Administration	\$ 1,076,652	\$ 1,094,743	\$ (18,091)
Dispatch	<u>6,453,819</u>	<u>6,431,135</u>	<u>22,684</u>
TOTAL EXPENDITURES	\$ 7,530,471	\$ 7,525,878	\$ 4,593
ENDING BALANCE	\$ 174,776	\$ 1,136,322	\$ 961,546



FY 2011 BAR Overview

DEBT SERVICE FUND FY 2011 1st QUARTER OPERATING POSITION

	Adopted FY 2011	Estimated FY 2011	Variance
BEGINNING BALANCE	\$ 5,765,529	\$ 5,879,115	\$ 113,586
REVENUES:			
Ad Valorem Taxes	\$ 35,569,163	\$ 35,569,163	\$ -
Interest	<u>226,217</u>	<u>218,674</u>	<u>(7,543)</u>
TOTAL REVENUES:	\$ 35,795,380	\$ 35,787,837	\$ (7,543)
INTERFUND TRANSFERS:			
Park Performance Fund	\$ 785,850	\$ 785,850	\$ -
Convention and Event Svcs. Fund	1,358,673	1,358,673	-
TIRZ 5 *	1,444,736	1,444,736	-
TIRZ 4	971,242	971,242	-
Airport	175,000	175,000	-
Water and Sewer Fund - MOT	<u>75,173</u>	<u>75,173</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ 4,810,674	\$ 4,810,674	\$ -
TOTAL AVAILABLE FUNDS	\$ 46,371,583	\$ 46,477,626	\$ 106,043
EXPENDITURES:			
Principal / Interest Payments	\$ 41,200,179	\$ 41,238,461	\$ (38,282)
Interest Payments, Commercial Paper	86,000	47,718	38,282
Agent Fees	<u>199,875</u>	<u>199,875</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 41,486,054	\$ 41,486,054	\$ -
ENDING BALANCE	\$ 4,885,529	\$ 4,991,572	\$ 106,043

* TIRZ 5 reimbursements were made from capitalized interest in FY 2009,
and will be from TIRZ 5 revenues going forward.

